# UCCSN Board of Regents' Meeting Minutes August 20-21, 1982

08-20-1982

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#### **BOARD OF REGENTS**

#### UNIVERSITY OF NEVADA SYSTEM

August 20, 1982

The Board of Regents met on the above date in the William Carl-

son Education building, University of Nevada, Las Vegas.

Members present: Mr. Robert A. Cashell, Chairman

Mr. James L. Buchanan, II

Ms. Frankie Sue Del Papa

Mrs. Lilly Fong

Mrs. Dorothy S. Gallagher

Mr. Chris Karamanos

Mr. John R. Mc Bride

Mr. John Tom Ross

Mrs. June F. Whitley

Others present: Chancellor Robert M. Bersi

President William Berg, NNCC

President Joseph N. Crowley, UNR

President Jack Davis, WNCC

President James Eardley, TMCC

President Judith Eaton, CCCC

President Leonard P. Goodall, UNLV

President Clifford Murino, DRI

General Counsel Donald Klasic

Acting Secretary Mary Lou Moser

Also present were Faculty Senate Chairmen Curry (UNR), Jones (UNLV), Heise (CCCC), Lambert (TMCC), Horton (NNCC), Dwyer (WNCC), Hoffer (DRI), and Kendall (Unit), and Student Association representatives.

The meeting was called to order by Chairman Cashell at 11:40 A.M.

Upon motion by Mrs. Fong, the Board moved to a closed personnel session to discuss the professional competence of University System personnel. The motion was seconded by Mr. Mc Bride and carried without dissent.

The Board reconvened in regular session at 1:55 P.M.

#### 1. Athletics Long-Range Planning Committees, UNR and UNLV

President Goodall stated that in light of the recent community inquiries concerning athletics on the UNLV Campus, he would like the Regents to consider appointing a committee to give input into the direction the University might take with regard to this matter.

Mr. Karamanos moved that the Chairman of the Board be authorized to appoint two standing long-range planning committees -- one for UNLV and one for UNR -- with the membership comprised of private citizens independent of the University of Nevada System to regularly advise the Board on the directions and funding for UNR and UNLV Intercollegiate Athletics, and that the committee make its first report to the Board in December. Mr. Ross seconded. Motion carried.

#### 2. Adoption of the Consent Agenda

Adoption of the Consent Agenda (identified as Ref. A and filed with permanent minutes) was recommended. The Consent Agenda contained the following items:

- Approved the minutes of the regular meeting of July 16,
   1982.
- (2) Accepted gifts and grants.
- (3) Authorized establishment of an endowment fund entitled, "Fred M. Anderson, Jr., M. D. Memorial Fund" consistent with the donor's wishes.
- (4) Approved the change in Resolution No. 82-1, adopted at the June 18, 1982 Board meeting, by deleting the name of Mary Lou Moser, Acting Secretary, to the Managerial Group with Industrial Security for Safeguarding Classified Information. This change was made inasmuch as UNR is the only Campus involved and the Chancellor also serves on the Committee.
- (5) Authorized write-off of student loans which are overdue at least 3 years as of June 30, 1982, in the amount of \$3,251.14 for UNLV and \$2,430.59 for CCCC, with the understanding that holds have been placed on records for the students concerned.
- (6) Approved the following list of architects to be sub-

mitted to the State Public Works Boards for projects
on the Capital Improvement List which are now being
considered for preplanning and authorized the use of
Capital Improvement Funds for advanced planning of the
above buildings with the understanding that when the
projects are approved and funded, costs will then be
included in the total project costs:

UNR - Church Fine Arts Sheehan & Haase

Vhay & Ferrari

TMCC - Proposed Addition Dolven, Larson & Daniels

Maurice Nespor, Inc.

UN School of Medicine Nevada Architronics

Jack Miller & Associates

WNCC - Proposed Addition Maurice Nespor, Inc.

(7) Approved a 6-foot easement for the Nevada Power Company and Central Telephone on land that has been leased to the hospice on the UNLV Campus.

Ms. Del Papa moved approval of the Consent Agenda. Seconded by Mrs. Gallagher. Motion carried.

3. Report of the Academic Affairs Committee

The Academic Affairs Committee met on Friday, August 30, 1982, and Regent Gallagher, Chairman, submitted the following report and recommendation:

- (1) Approved the definition of Phase I and Phase II, Review of Proposed Programs (identified as Ref. AA-1 and filed with permanent minutes) with the following changes:
  - A. Relocate the definition of Phase I and Phase II proposals to Chapter 20, Board of Regents Handbook, and retitle Chapter 20.
  - B. Each approved program must be reviewed for adequate FTE to support the program after the 4th year.
- (2) Requested Dr. Warren Fox to present information concerning elimination of programs for possible inclusion in the Board of Regents Handbook.
- (3) Approved Phase I, Bachelor of Liberal Studies Degree, UNR and Phase II, Bachelor of Liberal Studies, UNLV.
  (Identified as Ref. AA-2 and AA-3 and filed with

permanent minutes).

(4) Requested the Faculty Senate Chairs to submit tenure recommendations by the afternoon of September 16, 1982 and announced the following dates for public hearings concerning tenure:

September 13, 1982 2:00- 3:00 P.M. NNCC September 14, 1982 2:00- 4:00 P.M. UNLV

September 16, 1982 9:00-10:30 P.M. WNCC

September 16, 1982 1:00- 3:00 P.M. UNR

Mrs. Whitley moved the approval of the report and recommendations of the Academic Affairs Committee. Mrs. Fong seconded. Motion carried.

Regent Del Papa announced that Truckee Meadows Community College has received a CASEBOOK Public Relations Award in recognition of "outstanding public relations programming" for the information packet and fact card which was prepared in 1981. TMCC was in competition with major organizations, such as First Interstate

Bank and Mac Donalds. As a result of the award, TMCC will be featured in a future issue of PR CASEBOOK magazine.

4. Report of the Budget Committee

The Budget Committee met on August 20, 1982 and Regent Del Papa, Chairman, submitted the following report and recommendations:

- (1) Approved the 1983-85 Biennial Budget and authorized its submission to the Governor in compliance with State Law. The Board will continue to study the professional compensation package and funding for the Residency Program in the School of Medicine.
- (2) Approved the following Estimative Budget for Intercollegiate Athletics, UNR for 1982-83:

Current Proposed

Budget Revised

0

45,500

#### Revenue

Opening Balance	\$ 10,000	\$ 10	,000
Student Fees	130,000	130,0	000
Sales & Service	100,724	100,	724
Gate Receipts	308,276	308,2	276
Scholarships & Program	Supt. 575,0	000	575,000

Programs Sales & Advertising

## Expenditures:

Professional Salar	ies \$	66,908	\$	66,908	
Classified Salaries	8	,245	13	3,745	
Wages	9,0	00	7,00	00	
Fringe Benefits	9,	9,367		9,367	
Out-of-State Trave	l 5	5,000		,000	
Operating	1,025,	<b>,480</b> 1	1,068	3,480	
Total	\$1,124,0	00 \$1,	169,	,500	

- (3) Approved an expenditure of \$9,000 from Capital Improvement Funds in order to complete the new lighting system for the Church Fine Arts Theatre, UNR. In January, 1982 the Board authorized an expenditure of \$26,300 for this project. When the bids were opened on July 13, 1982, the low bid was \$34,712. An additional \$588 is needed for project contingency purposes.
- (4) Approved the use of Capital Improvement Fee Funds at

  UNR for a street improvement assessment for \$25,000 for
  the University's share of improvements to North Virginia Street, which has been assessed by the City of Reno.

interest income generated from the investment since 1979 of the \$4 million revenue bonds from the College of Business Administration building to the Capital Improvement Fee account, and the balance projected to be available to be transferred when the project is completed. The total anticipated for transfer is approximately \$1.38 million. The bond covenants also allow for interim transfers to be made. Therefore, \$183,000 of this amount was also authorized to be used for the purpose of providing the necessary additional equipment for the building. The equipment needed is primarily instructional, although some office equipment, furniture and miscellaneous items are necessary to complete the equipping of the building, as outlined. (Identified as Ref. B-5 and filed with permanent minutes).

(5) Authorized UNR to immediately transfer \$1.2 million of

- (6) Authorized WNCC to expend \$10,500 from the Capital Improvement Fee Fund for remodeling of two portable faculty offices on the Carson Campus.
- (7) Authorized the following changes in fees for UNR and UNLV:

Present Proposed

American College Testing \$15 \$25

Michigan English Language

Proficiency Test 0 20-UNR

10-UNLV

(8) Moved the discussion of the Special Projects Funds distribution to the regular meeting agenda.

Mrs. Whitley moved approval of the report and recommendations of the Budget Committee. Seconded by Mrs. Gallagher.

Motion carried.

5. Report of the Audit Committee

The Audit Committee met on August 20, 1982, and Regent Whitley submitted the following report and recommendation:

(1) Accepted UNS Controller Jan Mac Donald's report in which she noted that: 5-year period 7/1/77 through 6/30/82 were reviewed for the purpose of reporting which of the 120 recommendations have been implemented. In response to Regents question of why Kafoury Armstrong had not reported the College of Agriculture problems which had occurred during the period of their audit engagement, the Kafoury Armstrong management letters indicate:

- tices and procedures, and computerized administrative information systems are such that problems similar to those which occurred at the College of Agriculture could have occurred anywhere in the System. As an example, Ms. Mac Donald cited the inadequacy of the current Position Control System that does not budget for over 200 positions representing \$5 million.
- that critical recommendations had not been implemented and therefore the risk of problems in the future still existed; and
- 3) that current economic conditions are such that

risks associated with the existing inadequate, out-of-date information systems and associated procedures are unacceptable for the future of the UNS.

Ms. Mac Donald did criticize the management letters for inconsistencies in recommendations for Business Centers North and South and a need to express technical recommendations in lay terms so that the Board of Regents would be cognizant of the seriousness of problems and the implications of inaction.

Ms. Mac Donald indicated that although financial information is the responsibility of the Controller's

Office, a reliable Management Information System (MIS)

requires the integration of the administrative support

functions of financial accounting, budget, purchasing,

personnel and student records.

She further stated that the UNS's administrative and accounting procedures have essentially remained unchanged for 16 years, during which the Community Colleges were added to the UNS. Also, the number of transactions has dramatically increased from 800,000

in 1979 to over 1,000,000 in 1982, and governmental reporting requirements have become more stringent and complex. The University System has arrived at the point where substantial financial information has to be manually gathered, and, furthermore, recent stricter controls necessitated by the economic conditions have greatly depreciated the service capabilities of the Controller's Office. Ms. Mac Donald concluded that increasing staff to accommodate these numerous changes is not desirable in light of the ability of current computer technology to develop and operate flexible Management Information Systems that support both operational and management needs.

Dr. Lloyd Case, Computer Center Director, reported that due to existing resources, the UNS was unable to take advantage of current computer technology to support a MIS. Resource limitations exist in personnel, hardware and software. He outlined the desirability of separate facilities for academic and administrative computing, and emphasized the necessity for developing a complete MIS plan before undertaking major new information system projects. This plan would identify a network of systems, their interrelationships, and development

priorities, that collectively would constitute the base for a UNS Management Information System. The plan would provide the foundation for a long-range MIS development program. Dr. Case also explained the advantage of basing an MIS on data base concepts.

- (2) Approved the use of data base approach to a UNS Management Information System and directed Ms. Mac Donald and Dr. Case to submit a plan for its development and to establish a budget for the \$300,000-\$350,000 estimated as the cost of the initial systems design, such sum to be allocated by the Chancellor's Office.
- (3) Directed Chancellor Bersi to make the funding of such system a top UNS priority at the 1983 Nevada Legislative Session; and in the interim, to identify UNS funds (not presently budgeted on a Campus or in the Board of Regents Special Project funding presently under consideration) and to commit such funds to the development of an integrated data base for total UNS payroll costs.
- (4) Requested UNS Controller, Jan Mac Donald, in conference with Campus Presidents and fiscal officers, to review and report to the Board the June 30, 1982 Kafoury Arm-

strong management letter which presumably would include those recommendations not implemented in prior years.

Mrs. Fong moved approval of the Audit Committee report and recommendations. Ms. Del Papa seconded. Motion carried.

Mr. Cashell left the meeting, relinquishing the gavel to Mr. Mc Bride, Vice Chairman.

#### 6. Computer Center Report

Dr. Lloyd Case, Director of the Computer Center, submitted the following report:

In October, 1981 the Board accepted a 9-point master plan for computer technology for the System, with 3 main thrusts for its accomplishment: 1) a responsive Management Information System; 2) aggressive computer literacy; and 3) provision of shared services, and that those would be accomplished in short and long-term plans.

The recent gifts of computer equipment (reported to the Board in June, 1982) of \$1.4 million, plus other funds

made available (for a total of \$2.3 million) have been a boon toward accomplishing goals. Many employees, including Mr. Dick Belaustegui and 7 students who have worked 36 consecutive days to install the new equipment, have brought about the following changes:

Computer change at Las Vegas:

Old - Cyber 73

New - Cyber 172 and 2 Harris H8800s

Computer change at Reno:

Old - Cyber 172-8

New - Cyber 730

Telecommunications upgrade:

Old - None

1 9600 baud phone line

New - 2 port selectors

statistical multiplexors

2 19,200 baud phone lines

tech control center

With the aid of this new equipment, Dr. Case proposed now to focus on two areas:

- To support quality education to the citizens
   of the State of Nevada, and
- To support the economic strength of the State of Nevada.

To support quality education, the following components would need to be met: quality instruction; up-to-date information; information delivered in efficient, effective ways; sufficient breadth and depth of subject matter; content relevant to student needs, to the State and to the nation's needs; student retention of educational material; public accountability; responsive to changing needs and times; curriculum balance; program evaluation; and adequate facilities and research support.

To support the economic strength of Nevada, UNS will need to respond to the realities of the economy and employment opportunities; facilitate development of

desirable industry and commerce within Nevada; provide a source of data, analysis and knowledge to Nevada's commerce; provide trained, skilled individuals for trades, professions and management; and maintain currency in operations, education and training.

Dr. Case offered the following goals as recommendations for consideration by the Board:

# 1) Educational Quality

- A. Build a strong telecommunications network capable of linking the State computer, facsimile, electronic mail, telephone, word processing and broadcast facilities.
  - Link Reno Carson City Las Vegas areas.
  - Local area nets in Reno Carson City Las Vegas.
  - Rural telecommunications to: Elko, Winnemucca, Ely, Fallon and others.
  - Integrate broadband functionalities.
- B. Provide widespread computer literacy.

- Provide sufficient computer access to all higher education institutions in Nevada.
- Foster computer literacy in faculty and students:
   training, new courses, graduation requirements, special projects camps, seminars.
- Provide for computer based education support to remedial needs of Nevada's citizens.
- C. Build "vertical" specialist expertise in high technology.
  - Revitalize computer science curricula and support.
  - Introduce selected new high techology programs
     capable of meeting national standards of
     excellence.
  - Identify private funds, grants and support to provide for the margin of excellence beyond normal operating levels of support.
- D. Install a strong computer based Management Information System into UNS.
  - Install needed computer hardware and software to achieve this objective.

- Review and improve office and system procedures to increase accountability, control, responsiveness and planning.
- 2) Support the Economic Strength of Nevada
  - A. Create additional vehicles to have the private sector participation in the improved integration of technology into UNS and Nevada.
  - B. Create research/industrial park consortia.
  - C. Strengthen and extend the Universities' ability to provide economic data and analysis of Nevada, and to increase technological transfer to Nevada industry.
  - D. Seek joint ventures with private sector to address special training needs, support services, cooperative education, shared costs, and other mutually advantageous opportunities.

Mrs. Whitley moved to accept the report and recommendations.

Mrs. Gallagher seconded. Motion carried.

#### 7. Special Projects Funding

Ms. Del Papa reviewed the Guidelines for Special Projects

Accounts which were approved by the Board in December, 1981,
recalling that it was the request of the Board at its July
meeting to consider this item, with the Board acting as a
committee of the whole.

President Goodall stated that the Presidents had met and submitted the following proposal for consideration:

- (1) Commit funds in a block grant for 1982-83 in July and approve a spending plan in July or August to enable officers to plan accordingly.
- (2) Funds to be distributed by allocating a \$10,000 base to each institution for special factors; e. g., NNCC Special Travel, CCCC high head-count enrollment compared to FTE enrollment.
- (3) Remainder of funds to be distributed based upon the last year's FTE annualized student enrollment with the allocation to DRI based upon the percentage of DRI

employees to total System employees.

For 1982-83, the following allocations would apply:

Dr. Goodall further commented that it is the desire of the Presidents that only 1/2 of the funds be allocated at this time, and that the remaining funds be considered for distribution in December.

Mr. Buchanan asked that his request for \$300,000 to fund start-up costs for the computer based High Technology program at UNLV be considered at this time, also, and related his reason for the request was that if the normal process is followed -- with a Phase I and II proposal and subsequent reviews -- the 1983

Legislative Session could be completed and UNLV would not be able to ask for legislative assistance until the 1985 Session.

Dr. Eaton, asked to comment on the State Economic

Development Committee of which she is a member, stated that group has established Nevada, Inc. -- an umbrella group to encourage business and industry diversification for the State in other than tourism areas.

Dr. Goodall reminded the Board that UNLV's High Technology program is on their Critical Needs List for the 1983-85 Budget Request. It was also pointed out that UNR and CCCC have similar requests in their critical needs budgets.

Ms. Del Papa moved that \$300,000 be allocated through the formula as presented by the Presidents, with the remainder held in abeyance, and that up to \$30,000 be included for a Systemwide study of a plan for comuter technology for UNS. Mrs. Gallagher seconded. Motion carried.

Cash Flow Retrospective Plan for Workman's Compensation
 Insurance

Vice Chancellor Dawson reported that the University has developed a self-insurance plan as an alternative to Nevada Industrial Commission coverage for its employees, and recommended to the Board that they authorize entering into a cash flow retrospective program with State Industrial Insurance System.

Mrs. Fong moved that the University enter into a cash flow retrospective program with State Industrial Insurance System effective July 1, 1982, with the interest income received by the University to be used to fund a risk/safety program within the University of Nevada System. Ms. Del Papa seconded. Motion carried.

#### 9. Approval of Lease, NNCC

President Berg requested authorization to enter into a lease agreement with Hi Desert Development to construct student housing at NNCC. A year ago the Board approved a similar lease agreement with Sutro & Co., Inc., who terminated that lease due to lack of funding for the project.

Mr. Karamanos moved approval. Mrs. Gallagher seconded.

Motion carried.

10. Approval to Amend 1982-87 Capital Improvement Request

Vice Chancellor Dawson reported that UNLV has applied for a federal loan for a 53,300 sq. ft. dormitory, and although constructed with non-state funds, the project must be approved by the State Public Works Board. This would also require an amendment to the UNS Capital Improvement Request. The project cost is \$4,890,070. The loan is in the amount of \$4,610,069, and if not forthcoming, the project will be cancelled.

Mrs. Fong moved the approval of the amendment to the Capital Improvement Request. Ms. Del Papa seconded. Motion carried.

11. Request for Final Resolution of Litigation

General Counsel Klasic requested approval of the Settlement
Agreement in the case of Ely Haimowitz (identified as Ref.

B and filed with ther permanent minutes).

Mr. Karamanos moved for approval. Mrs. Gallagher seconded.

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## 12. Approval of Emeritus Status

President Crowley requested approval for emeritus status for Mr. Ronald Ogilvie who recently retired from the Controller's Office, UNR.

Ms. Del Papa moved approval. Mrs. Fong seconded. Motion carried.

13. School of Computer and Engineering Sciences, UNLV

President Goodall stated that it is the objective of UNLV that it be a major asset to the State of Nevada in its efforts to diversity and strengthen the economy of the State and has plans to:

- Establish a School of Computer and Engineering Sciences;
- (2) Strengthen existing undergraduate engineering and computer science programs and the master's level program in computer science;

- (3) Establish a Ph. D. program in computer science;
- (4) The placement within the new school of the existing introductory architecture program, and its expansion to a 4-year program as soon as possible, with strong emphasis on the use of computer graphics and related computer uses which support the modem study of architecture;
- (5) The establishment of a research institute to encourage and work with private industry interested in locating in Nevada. The institute may be created within the University, or as a joint University-Industry Project similar to those found in North Carolina, California and elsewhere.

He further related that Phase I and Phase II Academic Planning proposals will be presented to the Board at a future meeting.

14. Approval of Foundation Board Members, CCCC

to serve on the CCCC Foundation Board:

Mr. Ernest Martinelli, Chairman

Senator Keith Ashworth

Mr. George Brookman

Ms. Jessie Emmett

Mr. A. W. Ham, Jr.

Mr. Irwin Kishner

Mr. Charles L. Ruthe

Maj. Gen. R. G. "Zack" Taylor

Mr. Donald R. Zimmer

Mrs. Fong moved approval. Ms. Del Papa seconded. Motion carried.

## 15. Approval of Tenure, CCCC

President Eaton requested tenure be awarded to Dr. Herman

Van Betten who has accepted the position of Director of

Communication and Arts at Clark County Community College,

effective July 1, 1982.

Mr. Karamanos moved approval. Mr. Buchanan seconded.

Motion seconded.

#### 16. New Business

Chancellor Bersi was asked to have a policy drafted on the use of the Board of Regents name for the sponsoring of functions.

Mr. Buchanan asked that a report be made by UNLV on programs or courses taught during the Summer which might be available for those high school students who have been identified as academically talented.

Meeting adjourned at 3:50 P.M.

Mary Lou Moser

Acting Secretary of the Board

08-20-1982